

LIST OF CANDIDATES AS AT 23 FEBRUARY 2024

4.1. The appointment of a member of the Board of Nominees following the expiration of the mandate of Mr. Nicholas Paris on 6 April 2024

<i>Candidate's full name</i>	<i>Domicile</i>	<i>Professional qualification</i>	<i>The shareholder that proposed the candidate</i>	<i>Shareholder of Fondul Proprietatea SA</i>	<i>Fiscal Record</i>	<i>Criminal Record</i>	<i>Independence</i>
NICHOLAS PARIS	LONDON, ENGLAND	Economist Fellow of The Institute of Chartered Accountants in England and Wales (FCA) Fellow of The Chartered Institute for Securities & Investment of the UK (Chartered FCSI) Member of The Chartered Alternative Investment Analysts Association (CAIA)	CIPRIAN LĂDUNCĂ	NO	NO	NO	Independent, based on the statement attached
MARIAN CRISTIAN MOCANU	BUCHAREST, ROMANIA	Jurist / Lawyer	MARIAN CRISTIAN MOCANU	YES	NO	NO	Independent, based on the statement attached
DORIN ALEXANDRU BADEA	BUCHAREST, ROMANIA	Economist CFA Chartholder	DORIN ALEXANDRU BADEA	YES	YES	NO	Independent, based on the statement attached

RALUCA ANA-MARIA NICOLESCU	BUCHAREST, ROMANIA	CFA, EMBA	RAIFFEISEN DIGITAL BANK AG	NO	NO	NO	Independent, based on the statement attached
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4.2. The appointment of a member of the Board of Nominees following the expiration of the mandate of Mr. Ömer Tetik 6 April 2024

<i>Candidate's full name</i>	<i>Domicile</i>	<i>Professional qualification</i>	<i>The shareholder that proposed the candidate</i>	<i>Shareholder of Fondul Proprietatea SA</i>	<i>Fiscal Record</i>	<i>Criminal Record</i>	<i>Independence</i>
MARIAN CRISTIAN MOCANU	BUCHAREST, ROMANIA	Jurist / Lawyer	MARIAN CRISTIAN MOCANU	YES	NO	NO	Independent, based on the statement attached
MARIUS ALIN ANDRIEȘ	SAT DOROBANȚ, IAȘI COUNTY	Economist/ Jurist	MINISTRY OF FINANCE	NO	NO	NO	His independency may be affected, considering that he is a State Secretary in the Ministry of Finance and that the Ministry of Finance was able to

							exercise more than 10% of the total voting rights in the last GMS of February 13, 2024
DANIELA NEMOIANU	RM. VALCEA	Lawyer	DANIELA NEMOIANU	YES	NO	NO	Independent, based on the statement attached
RALUCA ANA- MARIA NICOLESCU	BUCHAREST, ROMANIA	CFA, EMBA	RAIFFEISEN DIGITAL BANK AG	NO	NO	NO	Independent, based on the statement attached

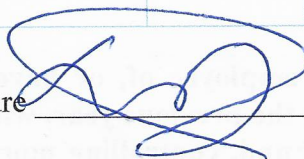
NICHOLAS PARIS

Questionnaire for candidates for Board members of Fondul Proprietatea:

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	No	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	No	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	No	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	No	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	No	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	No	
Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such	No	

significant shareholder or with a company controlled by it?		
Have you had during the previous 3 years a business or professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship?	No	
Have you been in the last three years the external or internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group?	No	
Have you been a CEO/executive officer in another company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director?	No	
Have you been a member of the Board for more than three mandates of four years each?	No	
Do you have any family ties with a person in the situations referred to all points above?	No	
Do you have more than 4 roles in your current activity (board / employee roles in Funds, companies, trusts or NGOs)?	No	
Do you have any facts registered in your fiscal record?	No	
Have you ever been convicted of a criminal act?	No	
Do you hold shares in Fondul Proprietatea? If the response is affirmative, please mention the details regarding your direct and indirect holdings.	No	

Name N PARIS

Signature 

Date 1/12/2024

NICK PARIS
(CAIA, CHARTERED FCSI, FCA)

47 Lammas Park Road, London W5 5JD, United Kingdom
Email: nickparis@btinternet.com, Mobile phone number: +44 7738 470550

SUMMARY

A highly experienced closed end fund professional. I originally trained as a Chartered Accountant and then spent my career launching, reorganizing, analyzing and investing in closed end funds that were themselves invested across all geographies and asset classes. As a committed value investor my main focus has been on funds trading at discounts to Net Asset Value and often on those that needed reorganizing in order to improve returns to their shareholders. I have therefore initiated and participated in many fund reorganizations and discount closing initiatives both as a professional investor and as a fund director.

CURRENT ROLES

Non-Executive Chairman of ASEANA Properties Ltd, a closed end Jersey incorporated company listed on the main markets of the London Stock Exchange which developed properties in Malaysia and Vietnam and which has been selling down its remaining portfolio since 2015. The Manager resigned in June 2019 and the Company then became self-managed and it has needed detailed restructuring in order to accelerate asset disposals and its wind up. I joined the Board as an NED in June 2015 and became Chairman in July 2020.

Co-Managing Director of Dolphin Capital Investors Limited, a closed end BVI incorporated company listed on the AIM market of the London Stock Exchange which develops beachfront properties in the Eastern Mediterranean. I joined the Board as a Non-Executive Director and Chairman of the Audit Committee in June 2021 and I became co-Managing Director in March 2023 when the Company terminated its Investment Manager and became self-managed.

Non-Executive Director of Fondul Proprietatea S.A., a closed end Romanian incorporated company listed on the Bucharest and London Stock Exchanges which is invested in private equity and publicly listed businesses in Romania. I joined the Board of Nominees in April 2021 and am Chairman of the Nomination & Remuneration Committee and a member of the Audit and Valuation Committee.

PAST PROFESSIONAL EXPERIENCE

Investment Management (11 years)

May 2013 – Sept 2020. **Managing Director and Portfolio Manager, LIM Advisors (London) Ltd**

- Portfolio Manager focused on making activist value investments in closed end funds which principally invested in Emerging Market assets (quoted equities, private equities, infrastructure and property). Peak assets managed of US\$235m.
- Managing Director of this FCA authorized subsidiary of the LIM Advisors Group, a Hong Kong based Asian focused multi-strategy hedge fund business.

Sept 2009 – May 2013. **Managing Partner, Purbeck Advisers LLP**

- Investment advisor on Closed End Funds to LIM Advisors, an Asian Multi-strategy Group based in Hong Kong.

Specialist Investment Advice, Sales and Funds Consultancy (12 years)

Jan 2006 – May 2013. **Managing Partner, Purbeck Advisers LLP**

- Founder of this Hedge Fund Advisory organisation focusing on both single hedge funds and funds of hedge funds invested in Asia.
- Investment advisor on Closed End Funds to LIM Advisors, an Asian Multi-strategy firm based in Hong Kong from Sept 2009.
- Specialist fund marketing consultants and fund structurers.

Nov 2009 – Sept 2013. **Director, Privium Fund Management (UK) Ltd**

- Provider of start-up, regulatory and operational services to specialist fund managers.
- Investment Manager to a number of new investment fund managers.
- Sales of Asian single strategy hedge funds in Europe.

Oct. 2002 – Dec. 2005. **Global Head of Single Hedge Fund Sales, American Express Asset Management International Inc.**

- Head of Hedge Fund Sales for four hedge fund teams (Equity long/short, 2 x Equity market neutral, Convertible Arbitrage); one London based and three US based teams managing US\$1 billion.
- Established a European focused Hedge Fund sales operation.
- Appointed as Global Head of Single Hedge Fund Sales in July 2004, reorganising and managing the global sales effort, whilst maintaining the original European sales role.
- Managed a team of 3 US based sales people and 2 client service staff.
- President and Chief Executive Officer and FSA nominated Control Person for the UK operating companies for American Express Asset Mgt in London.

April 2001 – Oct. 2002. **Head of Business Development, Coronation International Ltd**

- Established an international marketing team of 3 sales people and 1 client service person with a focus on European and Middle-Eastern investors for this London based fund of hedge funds manager with US\$1.4 billion under management.
- Primary salesperson for UK based clients.

Institutional Stockbroker – Closed-End Exchange Listed Funds (7 years)

Dec. 1998 – April 2001. **Head of Country Funds Team, Credit Lyonnais Securities Asia Ltd**

- Established and managed a 7 person team which traded and launched Closed end Country Funds and latterly Asian Hedge Funds.
- My focus was on sourcing new fund launch mandates and co-ordination of all documentation and sales efforts.
- Our main client base consisted of European institutions and private banks.

Sept. 1995 – Oct. 1998. **Joint Head of Country Funds Team, Santander Investments Ltd/Peregrine Securities (UK) Ltd**

- Peregrine Securities Limited was acquired by Santander Investments Limited in 1998.
- Jointly established and managed a 14 person trading and sales team focused on Closed-End Country Funds.
- Personal responsibility for new fund issues and fund reorganization work.

May 1994 – Sept. 1995. **Head of Country Funds Corporate Finance Team, Baring Brothers & Co. Ltd**

- Managed the Product Development Team for new exchange listed fund issues, distributed by Baring Securities Limited to institutional investors principally based in Europe.

Investment Management - New Business Development (8 years)

June 1986 – May 1994. **Director, Rothschild Asset Management Ltd**

- Developed new business and new products for the asset management companies within the Rothschild Group. Funds launched included closed-end specialist funds and several funds of hedge funds.

Chartered Accountant (5 years)

July 1981 – June 1986.

- Senior Accountant, Audit Dept., **Ernst & Whinney (now known as Ernst & Young)**.
- Trainee Chartered Accountant, **Roberts McLennan & Co.**

PROFESSIONAL QUALIFICATIONS

- Member of the Chartered Alternative Investment Analysts Association (**CAIA**)
- Fellow of the Chartered Institute for Securities & Investment of the UK (**Chartered FCSI**)
- Fellow of The Institute of Chartered Accountants in England & Wales (**FCA**)

PAST PROFESSIONAL BOARD APPOINTMENTS

Former Non-Executive Director of the following stock exchange listed closed end funds:

- **Global Resources Investment Trust plc**, a London listed UK investment trust investing in listed junior resources companies. I resigned from the Board after arranging sales of investments sufficient to repay a Convertible Bond that had gone into default that was owned by clients of LIM Advisors.

- **Myanmar Investments International Ltd**, a self-managed closed end British Virgin Islands incorporated company listed on the London Stock Exchange AIM market which invested in private equity businesses in Myanmar and which had been selling those portfolio investments. I joined the Board as a Non-Executive Director and subsequently Managing Director and I left after arranging for it to be de-listed from the London Stock Exchange.

- **RDL Realisation PLC**, a UK Investment Trust listed on the London Stock Exchange investing in US loans. I joined the Board after negotiating the early redemption of a bond issue with a hold-out group owning 70%+ of them. I resigned after assisting in the wind down of the loans portfolio and the return to shareholders of more than 80% of the initial NAV.

- **TAU Capital PLC**, a London listed Isle of Man incorporated investment company investing in Kazakhstan quoted and private equities. I joined Board in order to organize the replacement of the original manager and to supervise the subsequent wind down of the investments in both quoted equities and private equity. I resigned to reduce costs when only one small private equity investment remained.

- **The India IT Fund Ltd**, a Channel Island Stock Exchange listed Guernsey incorporated investment company investing in Indian computer software companies. I joined Board to advise on re-growing the fund after it had experienced significant share redemptions but when that proved impossible I assisted in the conversion of the fund into an open ended entity and resigned as part of that conversion.

Former member of the Board of Directors and Chairman of the Finance Committee of **The Naval & Military Club** a 3,000 person private members Club located in the West End of London.

EDUCATION

1978 – 1981	University of Newcastle-Upon-Tyne	Newcastle, UK
	Bachelor of Science with Honours in Agricultural Economics	

1970 – 1978	Woking Grammar School for Boys	Woking, Surrey, UK
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PERSONAL DETAILS

Marital status: Married with two grown up children

Nationality: British

INTERESTS

Classic cars, Motorcycle touring, Yacht sailing

To: The Shareholders of Fondul Proprietatea S.A.

From: Nick Paris

Subject: Re-election to the Fondul Board of Nominees

London, 11th February 2024

Dear Shareholders

I have been a member of the Fondul Board of Nominees since 6th April 2021 and in accordance with normal corporate governance practice my mandate comes to an end in April after three years. I am writing to you now as I am standing for re-election and I want to explain why you should vote for me at the GSM that is to be held on 26th March.

From 2012 to 2019, I was an international institutional investor and throughout that period I bought a significant number of Fondul shares and GDR's on behalf of our clients but these were sold when the fund management company that I worked for downsized. After that I wished to remain involved both in Fondul as it was such an interesting and successful fund and with the high growth prospects of Romania so I put myself forward as a candidate for a vacant space on the Board of Nominees and was successfully elected in 2021.

When I joined the Fondul Board, I also became Chairman of the Nomination and Remuneration Committee which oversees and negotiates the regular renewal of the Management Agreement between Fondul and Franklin Templeton on behalf of shareholders. The next MA renewal is due to take place shortly and we have negotiated to renew it on 1 April 2024 for a period of 12 months subject to shareholder approval. Following that the Board has been mandated by Fondul shareholders to conduct a manager selection process during 2024 in order to select a new manager for up to 4 years from 1 April 2025. Re-electing me would mean that I can use my experience of Fondul to complete the current MA renewal negotiations and for me to contribute considerably to the manager selection process that we will then be running.

If you look through my resume which is on the Fondul website you will see that I am a trained accountant and a Fellow of The Institute of Chartered Accountants in England & Wales. I then spent nearly 40 years working in the financial world in London where I specialised in analysing, advising and investing in closed end investment vehicles like Fondul. This experience has helped me immensely with the manager negotiations but is also highly useful in attempting to chart a new future for Fondul following the highly successful IPO of Hidroelectrica last September, the subsequent payout of a very large dividend to shareholders and the shrinkage of Fondul by approximately 75% as a result. I would like to continue to serve all Fondul shareholders in these tasks and therefore ask you to vote for my re-election.

Thank you.

Nick Paris

MARIAN – CRISTIAN
MOCANU

Questionnaire for candidates for Board members of Fondul Proprietatea:

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	NO	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	NO	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	NO	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	NO	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	NO	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	NO	
Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such	NO	

significant shareholder or with a company controlled by it?		
Have you had during the previous 3 years a business or professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship?	NO	
Have you been in the last three years the external or internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group?	NO	
Have you been a CEO/executive officer in another company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director?	NO	
Have you been a member of the Board for more than three mandates of four years each?	NO	
Do you have any family ties with a person in the situations referred to all points above?	NO	
Do you have more than 4 roles in your current activity (board / employee roles in Funds, companies, trusts or NGOs)?	NO	
Do you have any facts registered in your fiscal record?	NO	
Have you ever been convicted of a criminal act?	NO	
Do you hold shares in Fondul Proprietatea? If the response is affirmative, please mention the details regarding your direct and indirect holdings.	YES	300.000

Name MARIAN CRISTIAN MOCANU

Date: 16.02.2024



CRISTIAN MOCANU

Bucharest, District 1, 99 Alexandru Ioan Cuza, 2nd floor, apt. no. 17

Email: cristian.mocanu@gmlegal.ro

Mobile: +40 745 325 638

CAREER PATH

Electrica SA

January 2024 to date

- Independent non-executive member of the Board of Directors
- Chairperson of the Strategy and Corporate Governance Committee

Self-Employed, Private Practice

Cristian Mocanu Law Firm & GM Restructuring IPURL

January 2013 to date

- Business Litigation
- Insolvency & Reorganization
- White Collar Crime & Business Forensics
- Administrative Disputes

Senior Associate, Budusan & Associates

December 2008 to January 2013

- Involvement complex cases of white collar crime, corruption, or capital market manipulation
- Assistance to several financial institution in cases involving internal fraud and improvement of internal compliance rules

Intern & Associate, SALANS Bucharest (currently DENTONS)

September 2004 to December 2008

- General commercial litigation
- General corporate law and capital market
- M&A

SIGNIFICANT PROJECTS

- Assisting German group in criminal case initiated against former general manager for embezzlement and money laundering
- Part of the team of lawyers assisting prominent local businessman accused of embezzlement and capital market abuse
- Assisting leading European banking group in criminal investigations concerning accusations of capital market manipulation and insider trading
- Assisting major US company in criminal proceedings initiated against former general manager in relation with an accusation of misappropriation of company's funds
- Assisting manager of investment fund listed on the stock market in investigation related accusations of market abuse
- Assisting leading bank in criminal endeavors aimed to recover several fraudulent loans
- Assisting sector leading company in criminal proceedings and contingent civil actions initiated against former board members in connection with an accusation of abusive behavior and breach of confidentiality obligations
- Assisting Cyprus-based investment fund in the insolvency procedure intentioned against local group of companies involved in agriculture and construction
- Assisted investment fund in a commercial litigation concerning the protection of minority of shareholders in a Romanian insurance company traded on the secondary stock market
- Successfully assisted general manager of a listed company in obtaining compensation for moral damages from a competitor company
- Assisting industrial actor in dispute against a CEE competitor and minority shareholder pertaining to recover damages from unlawful competition acts

EDUCATION

Master Degree in Banking, Insurance and Financial Law

2009 – 2010

Nicolae Titulescu University, Bucharest

Master Degree in Business Law

2006 – 2007

University of Bucharest

Bachelor Degree in Law

2002 – 2006

University of Bucharest

PROFESSIONAL MEMBERSHIPS

Member of the Bucharest Bar and of the National Bar Association
as of December 2006 (full member as of April 2008)

FOREIGN LANGUAGES

English – very good

French – working understanding

Bucharest, 16 February 2024

To: The Ordinary Shareholders Meeting of Fondul Proprietatea S.A.

Re.: Election of one member of the Board of Nominees

Dear Shareholders,

My name is Cristian Mocanu, I am 40 years old and I was born in Buzău. I live in Bucharest as of 2002.

I have been a shareholder of FP since 2021. However, my connections with the capital market in Romania are older and more significant. During the 17 years since I have been a lawyer at the Bucharest Bar, I have had the opportunity to work in the field of the capital market from many perspectives: consultant for issuers and investors, lawyer in litigations regarding shareholders' rights and even defender of some persons and entities accused of actions contrary to free market mechanisms (market manipulation, insider trading).

Starting with January 2024 I have been elected as independent non-executive member of the Board of Directors of Electrica SA and Chairperson of the Strategy and Corporate Governance Committee.

Regarding the present candidacy for membership of the Board of Nominees, I find that the company reached a significant milestone on its existence, where the Fund must demonstrate that it can perform as an Alternative Investment Fund intended for Retail Investors (FIAIR) and can maintain its position as the "*vanguard*" of the BET-FI index of BVB.

To achieve such a result, I believe that the policy of the Fund in the coming period should be focused on the following directions (which I am ready to assume as personal responsibilities from the position of a future member of the Board of Nominees):

- adopting a much firmer position within the companies in which the Fund is a minority shareholder alongside institutions or public authorities, at least in the following directions: (a) improving corporate governance; (b) reducing losses and especially unreasonable expenses dictated by the political factor; (c) attracting public and European funds for sustainable development (with a special look at the funds available for maritime and river transport sectors within the PNRR);
- assuming a role as a private equity investor in local or regional businesses with solid history and scaling potential (businesses in fields such as agriculture, private health services, tourism or agri-food industry);
- assuming a role as a portfolio investor in the field of electricity production from renewable sources;
- development of a REIT (Real Estate Investment Trust) department/business lines intended for investments in real estate projects carried out by developers who have demonstrated their maturity on the market (in business lines such as residential, shopping-parks or logistics).

I am confident that my experience as a lawyer can turn out useful for the FP shareholders in the many future discussions (either within the BoN or at the GMS) in connection with the various investments or operations that the Fund will have to consider in the process of increasing benefits and added value for the investors.

I am willing to use my time resources and accumulated expertise to work together with BoN members and the Fund Manager and navigate the legal risks that FP's future activity will bring.

I hope you will give me this opportunity.

Thank you!

Cristian Mocanu



MARIUS ALIN
ANDRIEŞ

**Chestionar pentru candidatii pentru Comitetul Reprezentantilor in Fondul
Proprietatea SA (Fondul):**

Intrebare	Raspuns	Va rugam sa dati detalii daca raspunsul este Da
Ați fost CEO / director executiv / angajat senior al Fondului, al unei companii controlate de Fond sau ați deținut o funcție similară în ultimii cinci ani?	<i>Nu</i>	
Ați fost CEO / director executiv / angajat senior al administratorului Fondului sau al unei companii din grupul administratorului Fondului sau ați deținut o funcție similară în ultimii cinci ani?	<i>Nu</i>	
Ați fost director, angajat sau consilier pe probleme profesionale al sau altor societăți de investiții sau fonduri care sunt administrate de același administrator de fond de investiții alternative ca cel al Fondului sau administrate de orice altă societate din același grup ca administratorul de fond de investiții alternative al Fondului?	<i>Nu</i>	
Ați fost angajat al Fondului, al unei companii controlate de către Fond sau al administratorului Fondului sau al unei companii din același grup cu administratorul în ultimii 5 (cinci) ani?	<i>Nu</i>	
Dețineți funcții de conducere încrucișate sau aveți legături semnificative cu alți CEO / director executiv / angajati seniori al administratorului Fondului sau al unei companii din grupul acestuia prin implicarea în alte companii sau organisme?	<i>Nu</i>	
Ați primit vreo remunerație sau alte avantaje din partea Fondului sau a unei companii controlate de către Fond sau din partea administratorului fondului sau al unei companii din grupul de administratorului în ultimii 5 (cinci) ani (cu excepția celor asimilate care detin calitatea de membru al Comitetului Reprezentantilor / Consiliului de administratie / consiliului de supraveghere / directorat)?	<i>Nu</i>	

FONDUL

PROPRIETATEA

Ați fost angajat sau ați avut o relație juridică în cursul anului precedent cu un acționar important al Fondului, controlând mai mult de 10% din drepturile de vot aplicabile ultimului cворum al AGA, cu un director, angajat sau consilier pe probleme profesionale al unui astfel de acționar semnificativ sau al unei societăți controlate de acesta?	<i>Dă</i>	<i>Secretar de Stat, Ministerul Finantelor</i>
Ați avut în ultimii 3 ani o afacere sau o relație profesională substanțială cu Fondul sau cu o companie controlată de Fond sau cu administratorul fondului sau o companie din grupul administratorului, fie direct, fie în calitate de client, partener, acționar, membru al consiliului de administratie sau supraveghere / director, CEO / funcționar executiv sau angajat al unei societăți care are o astfel de relație?	<i>Nu</i>	
Ați fost în ultimii trei ani auditorul extern sau intern sau partenerul sau asociatul salarial al actualului auditor financiar extern sau intern al Fondului sau a unei companii controlate de acesta sau a administratorului fondului sau al unei companii din grupul administratorului?	<i>Nu</i>	
Ați fost CEO / funcționar executiv într-o altă companie în care un alt CEO / director executiv al Fondului sau al administratorului fondului sau al unei companii din grupul de administratorului este un director neexecutiv?	<i>Nu</i>	
Ați fost membru al Comitetului Rezentantilor / consiliului de administratie / consiliului de supraveghere/ directorat pentru mai mult de trei mandate de câte patru ani fiecare?	<i>Nu</i>	
Aveti vreo relatie familiala cu o persoana aflata in una din situatiile de mai sus?	<i>Nu</i>	
Aveti mai mult de 4 functii de conducere in activitatea curenta (membru al consiliului de administratie, consiliului de supraveghere, directorat, angajat in alte fonduri, companii sau organizatii non-guvernamentale)?	<i>Nu</i>	
Aveti fapte inscrise in cazierul fiscal?	<i>Nu</i>	
Ati fost vreodata condamnat intr-un dosar penal?	<i>Nu</i>	

FONDUL

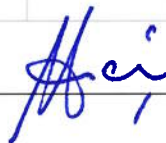
PROPRIETATEA

Detineti actiuni in Fondul Proprietatea? Daca raspunsul este afirmativ, va rugam sa mentionati detalii referitoare la detinerile dvs. directe sau indirecte.

Nu

Nume ANDRIES Marius Alin

Semnătură



Data 15 / 02 / 2024

ANDRIEȘ Marius Alin

Email: alin.andries@gmail.com; marius.andries@mfinante.gov.ro; alin.andries@uaic.ro;

Telefon: 0740317921

Personal website: www.sites.google.com/site/alinandries/

EXPERIENȚĂ PROFESIONALĂ

- 18/02/2019 – prezent **Profesor universitar doctor abilitat**, Domeniul Finanțe, Departamentul Finanțe, Monedă și Administrație Publică – Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
- Activități de predare la nivelul programelor de licență și master (*Microeconomics of Banking; Managementul riscului bancar; Piețele instrumentelor financiare derivate; Advance Topics in Finance and Bank Management; Research methods in Finance; și Metode de cercetare în finanțe*)
 - Activități de cercetare în domeniile: management bancar; intermediere financiară; eficiență bancară; risc sistemic; piețe financiare; politică monetară; și guvernanta corporativă.
- 16/12/2022 – prezent **Secretar de Stat**, Ministerul Finanțelor, Guvernul României
- Coordonarea structurilor: Direcția Generală de Politici, Analiză și Cercetare în Domeniul Finanțelor Publice; Direcția Generală de Trezorerie și Datorie Publică; Direcția Generală Relații Financiare Internaționale.
- 1/09/2021 – prezent **Cercetător științific gradul I** – Institutul de Prognoză Economică din cadrul Institutului Național de Cercetări Economice al Academiei Române
- Activități de cercetare în domeniile: management bancar; eficiență bancară; risc sistemic; politică monetară; finanțe empirice; prognoză macroeconomică; intermediere financiară; piețe financiare; și guvernanta corporativă.
- 22/12/2022 – prezent Membru Consiliul General al Comitetului Național pentru Supravegherea Macroprudențială (CNSM)
- 22/12/2022 – prezent Guvernator din partea României:
- Banca Asiatică pentru Investiții în Infrastructură (AIIB); Banca pentru Comerț și Dezvoltare a Mării Negre (BCDMN).
- 05/2016 – prezent Romanian Country Team Leader – SHARE – Survey of Health, Ageing and Retirement in Europe”, European Research Infrastructure Consortium (SHARE-ERIC)
- 07/2014 – prezent Coordonator de doctorat domeniul Finanțe – Școala Doctorală de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
- 22/12/2022 – 01/05/2023 Guvernator din partea României:
- Banca Internațională de Investiții (BII); Banca Internațională de Cooperare Economică (BICE)

- 03/10/2016 – 18/02/2019 Conferențiar universitar – Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
- Activități de predare la nivelul programelor de licență și master (*Microeconomics of Banking; Piețele instrumentelor financiare derivate; Credit Risk; Advance Topics in Finance and Bank Management*)
 - Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; risc sistemic; piețe financiare; politică monetară; și guvernanță corporativă.
- 20/10/2017 – 20/11/2017 Visiting Research Fellow, Bank of Finland, Institute for Economies in Transition (BOFIT), Finlanda
- Activități de cercetare în domeniile: intermediere financiară; management bancar; independența băncilor centrale.
- 20/07/2015 – 20/01/2016 GO8 European Research Fellow – School of Banking and Finance, University of New South Wales, Sydney, Australia
- Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; și guvernanță corporativă.
- 31/07/2013 – 01/08/2014 SCIEX Research Fellow - Swiss Institute of Banking and Finance, University of St. Gallen, Elveția
- Activități de cercetare în domeniile: intermediere financiară; management bancar; riscuri în activitatea bancară; și guvernanță corporativă.
- 01/10/2012 – 03/10/2016 Lector universitar – Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
- Activități de predare la nivelul programelor de licență și master (*Microeconomics of Banking; Piețele instrumentelor financiare derivate; Credit Risk*)
 - Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență bancară; piețe financiare; politică monetară; și guvernanță corporativă.
- 05/01/2012 – 01/04/2012 Visiting Senior Research Fellow, ICMA Centre, Henley Business School, University of Reading, Marea Britanie
- Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
- 01/10/2010 – 30/03/2013 Cercetător Postdoctoral, Academia de Studii Economice din București
- Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
- 03/11/2008 – 01/10/2012 Asistent de cercetare, Facultatea de Economie și Administrarea Afacerilor, Universitatea Alexandru Ioan Cuza din Iași
- Activități de cercetare în domeniile: intermediere financiară; management bancar; eficiență și concurență bancară.
- 12/01/2007 – 01/05/2008 – Agent de Servicii de Investiții Financiare, SSIF Estinvest, Sucursala Iași
- Activități de intermediere pe piața de capital: stabilirea de strategii de investiții în acțiuni și derivate; deschidere conturi de investiții noi și dezvoltarea portofoliu clienți.
- 01/05/2006 – 31/12/2006 – Agent de Servicii de Investiții Financiare, SSIF BROKER, Sucursala Iași
- Activități de intermediere pe piața de capital: stabilirea de strategii de investiții în acțiuni și derivate; deschidere conturi de investiții noi și dezvoltarea portofoliu clienți.

EDUCAȚIE

2021	Titlul de Cercetător științific gradul I, Academia Română
2014	Atestat de abilitare Domeniul Finanțe, Academia de Studii Economice din București
2006-2010	Studii universitare de doctorat, Domeniul Finanțe, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Economie și Administrarea Afacerilor, Școala Doctorală de Economie
2003-2007	Studii universitare de licență, Domeniul Drept, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Drept
2005-2006	Studii universitare de master, Specializarea Management Financiar Bancar, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Economie și Administrarea Afacerilor
2001-2005	Studii universitare de licență, Specializarea Bănci și Burse de Valori, Universitatea Alexandru Ioan Cuza din Iași, Facultatea de Economie și Administrarea Afacerilor

PRESTIGIU PROFESIONAL

Membru în Comisia de "Științe economice și administrarea afacerilor" a Consiliului Național de Atestare a Titlurilor, Diplomelor și Certificatelor Universitare (CNATDCU) - Ministerul Educației și Cercetării (2016 – prezent)

Membru în Comisia de "Științe sociale și economice" a Consiliului Național al Cercetării Științifice (CNCS) (2017)

Membru fondator: Asociația ERMAS (Economistilor Români din Mediul Academic din Străinătate)

Membru în asociații profesionale: American Finance Association, American Economic Association, European Economic Association (EEA), European Finance Association (EFA), Financial Management Association (FMA), Society for the Study of Emerging Markets (SSEM)

Membru Editor: Review of Economic and Business Studies

Associate Editor: Romanian Journal of Economic Forecasting; The Review of Finance and Banking; PloS One; Politická ekonomie

PROIECTE DE CERCETARE

2022-2024	Country Team Leader – Proiect „SHARE - Survey of Health, Ageing and Retirement in Europe”, European Research Infrastructure Consortium (SHARE-ERIC) – “SHARE Wave 10 in 11 countries to maintain EU coverage” Project number: 101052589- EUCOVII, European Commission DG EMPLOYMENT
2021-2023	Director – Proiect „Comportamentul de economisire al gospodăriilor - O analiză socio-economică din perspectiva gospodăriilor, băncilor și a autorităților de reglementare”, PN-III-P4-ID-PCE-2020-0929
2021-2022	Membru proiect– Proiect „Intervenții Guvernamentale și Stabilitate Financiară”, PN-III-P1-1.1-TE-2019-1522
2020-2021	Country Team Leader – Proiect „SHARE - Survey of Health, Ageing and Retirement in Europe”, European Research Infrastructure Consortium (SHARE-ERIC) – „Main Survey

- SHARE Wave 8", Grant AGREEMENT NUMBER – VS/2020/0313, European Commission DG EMPLOYMENT.
- 2018-2020 Director – Proiect „Dezvoltarea capacității de inovare și creșterea impactului cercetării de excelență la UAIC”, contract nr. 34PFE/19.10.2018
- 2018-2019 Country Team Leader – Proiect „SHARE - Survey of Health, Ageing and Retirement in Europe”, European Research Infrastructure Consortium (SHARE-ERIC) - “Supporting the eighth wave of SHARE: preparation of the field-work in several EU member States” Grant AGREEMENT NUMBER – VS/2018/0285, European Commission DG EMPLOYMENT.
- 2018–2020 Director – Proiect „The Nexus of Financial Access and Financial Stability: The Role of Financial Infrastructure”, PN-II-RU-TE-2016-1855, CNCS – UEFISCDI
- 2016-2018 Country Team Leader – Proiect „SHARE - Survey of Health, Ageing and Retirement in Europe”, European Research Infrastructure Consortium (SHARE-ERIC) – „Extending the coverage of the SHARE survey to all Member States with a minimum sample size, allowing a better monitoring of ageing” Grant AGREEMENT NUMBER – VS/2016/0135, European Commission DG EMPLOYMENT.
- 2016-2018 Membru Proiect „Decision Support Solution for Risk Management and Customer Attrition at BT Direct” Bridge-Grant-2016 Number of the Project: PN-III-P2-2.1-BG-2016-0447, CNCS – UEFISCDI
- 2014-2017 Membru - Proiect „Creating an International Semester for Master Programmes in Quantitative Finance” (INTQUANT)”, Proiect 2014-1-AT01-KA203-001029, Erasmus+ Programme of the European Union (Strategic Partnerships)
- 2015–2017 Director – Proiect „Banking Risk and Financial Stability in Emerging Economies: The Role of Governance and Regulation”, PN-II-RU-TE-2014-4-0443, CNCS – UEFISCDI
- 2015-2017 Membru - Proiect „How Banking Competition, Efficiency and Stability Evolve During the Crisis in Europe: An Agent - Principal Approach”, PN-II-RU-TE-2014-4-0291
- 2015-2016 Principal Investigator - Grant RG142898/2015, Scheme: Group of Eight Australia (GO8) / European Fellowships
- 2014–2015 Director – Proiect „Banks performance and stability across CEE”, GI-2014-10, Grants for Young Researchers - Alexandru Ioan Cuza University of Iași
- 2014–2015 Principal Investigator – „Bank Risk - Taking across Central and Eastern European Countries: The Role of Home and Host Country Regulation and Supervision (BaRiTReg)”, Sciex-NMSch (Project Code 12.309/2013)
- 2012–2014 Membru – „CEE banking sector stability after the reform of the European financial supervision architecture”, Jean Monnet Programme 530069-LLP-2012-CZ-AJM-RE
- 2008–2010 Membru – Proiect „Studies of Competitiveness of Small and Medium Enterprises Sector in view of Local and Regional Sustainable Development through Economic and Financial Policies” (STUD_COMP_IMM), PNCDI II

Cărți științifice

- Andrieș A.M., Melnic F., Pleșcău I., Sprincean N. *Riscuri bancare și stabilitate financiară. Rolul guvernănelor și al reglementărilor*, 2017, Editura Universității Alexandru Ioan Cuza Iași, ISBN: 978-606-714-379-9
- Cocriș V., Sireteanu E., Andrieș A.M., *Activitatea Bancară și Integrarea Monetară Europeană*, Editura Universității „Alexandru Ioan Cuza”, Iași, 2013, ISBN: 978-973-703-871-5
- Andrieș A.M., *Performanța Bancară. Analiza profitabilității, competiției și eficienței activității*

- bancare*, Editura ASE Bucuresti, 2013, ISBN 978-606-505-651-0
- Vasile Cocriș, Alin Marius Andrieș, *Managementul riscurilor și al performanțelor bancare*, Wolters Kluwer, București, 2010, ISBN 978-606-8201-27-6
- Prisacariu Maria, Ursu Silviu, Andrieș Marius Alin, *Piețe și instrumente financiare*, Editura Universității „Alexandru Ioan Cuza”, Iași, 2008, ISBN: 978-973-703-391-8

Capitole în volume științifice

- Andrieș A.M., Sprincean N., Ongena S. (2020) *The Effects of the COVID-19 Pandemic Through the Lens of the CDS Spreads*, în Billio, M., Varotto, S. (Ed.) **A New World Post COVID-19 Lessons for Business, the Finance Industry and Policy Makers**, Ca' Foscari University Press, Venice, Pages: 85-96, <http://doi.org/10.30687/978-88-6969-442-4>
- Loretti I. Dobrescu, Andrieș A.M. (2019) *The link to the past and the post-communist welfare state*. în Börsch-Supan et al. (Ed.), **Health and socio-economic status over the life course**, Walter de Gruyter, Munich, Pages: 187–196, DOI: <https://doi.org/10.1515/9783110617245-019>

Publicații în reviste de specialitate (selecție)

- Andrieș A.M., Chiperi A., Ongena S., Sprincean N. (2024) *External Wealth of Nations and Systemic Risk*, **Journal of Financial Stability**, 70: 101192
- Andrieș A.M., Walker S. (2023) *When the message hurts: The unintended impacts of nudges on saving*, **Journal of Comparative Economics**, 51(2): 439-456
- Andrieș, A. M., & Sprincean, N. (2023). *ESG Performance and Banks' Funding Costs*. **Finance Research Letters**, 54: 103811.
- Aevoae G.M., Andrieș, A. M., Ongena, S., Sprincean, N. (2023) *ESG and Systemic Risk*, **Applied Economics**, 55(27): 3085-3109.
- Andrieș A.M., Podpiera A., Sprincean N. (2022) *Central Bank Independence and Systemic Risk*, **International Journal of Central Banking** 18(1): 81-150.
- Andrieș A.M., Ongena S., Sprincean N., Tunaru R. (2022) *Risk Spillovers and Interconnectedness between Systemically Important Institutions*, **Journal of Financial Stability** 58: 100963.
- Andrieș A.M., Balutel D. (2022) *The impact of national culture on systemic risk*, **Economic Systems**, 100972
- Andrieș, A. M., Melnic, F., Sprincean, N. (2021). *The Effects of Macroprudential Policies on Credit Growth*. **The European Journal of Finance**. <https://doi.org/10.1080/1351847X.2021.1939087>
- Andrieș A.M., Ongena S., Sprincean N., (2021) *The COVID-19 pandemic and sovereign bond risk*, **North American Journal of Economics and Finance**, 58: 101527
- Andrieș A.M., Sprincean, N. (2021) *Cyclical Behavior of Systemic Risk in the Banking Sector*, **Applied Economics**, 53(13): 1463-1497
- Andrieș A.M., Nistor S., Sprincean N., Ongena S. (2020) *On Becoming an O-SII ("Other Systemically Important Institution")*, **Journal of Banking & Finance**, 111: 105723
- Andrieș A.M., Balutel, D., Ilnatov, I., Ursu, S. (2020) *The nexus between corporate governance, risk taking, and growth*, **PLOS One**, 15(2): e0228371
- Andrieș A.M., Nistor, S. (2018) *Systemic Risk and Foreign Currency Positions of Banks: Evidence from Emerging Europe*, **Eastern European Economics**, 56(5): 382-421
- Andrieș A.M., Melnic F., Nistor S. (2018) *Effects of Macroprudential Policy on Systemic Risk and Bank Risk Taking*, **Czech Journal of Economics and Finance**, 68(3): 202-244

- Andrieș A.M., Capraru B.S., Nistor S. (2018) *Corporate Governance and Efficiency in Banking: Evidence from Emerging Economies*, **Applied Economics**, 50(34-35): 3812-3832
- Andrieș A.M., Fischer A., Yesin P. (2017) *The impact of international swap lines on stock returns of banks in emerging markets*, **Journal of Banking & Finance**, 75: 215-234.
- Andrieș A.M., Brown M. (2017) *Credit booms and busts in emerging markets: The role of bank governance and regulation*, **Economics of Transition**, 25(3): 377-437.
- Andrieș A.M., Capraru B., Ilnatov I., Tiwari A.K. (2017) *The Relationship between Exchange Rates and Interest Rates in a Small Open Emerging Economy: The case of Romania*, **Economic Modelling**, 67: 261-274
- Andrieș A.M., Nistor S. (2016) *Systemic risk, corporate governance and regulation of banks across emerging countries*. **Economics Letters**, 144: 59-63
- Andrieș A.M., Ilnatov I., Tiwari A.K. (2016) *Comovement of exchange rates: A wavelet analysis*, **Emerging Markets Finance and Trade**, 52(3): 574-588
- Paraschiv F., Mudry P.A., Andrieș A.M. (2015) *Stress-testing for portfolios of commodity futures*. **Economic Modelling**, 50: 9-18
- Andrieș A.M., Ilnatov I., Tiwari A.K. (2014) *Analyzing time-frequency relationship between interest rate, stock price and exchange rate through continuous wavelet*. **Economic Modelling**, 41: 227-238
- Andrieș A.M., Capraru B. (2014) *The nexus between competition and efficiency: the European banking industries experience*. **International Business Review**, 23(3): 566-579
- Andrieș A.M., Capraru B. (2014). *Convergence of Bank Efficiency in Emerging Markets: The Central And Eastern European Countries' Experience*. **Emerging Markets Finance and Trade**, 50(4): 9-30
- Andrieș A.M., Mutascu M., Tiwari A.K. (2013) *Decomposing time-frequency relationship between producer price and consumer price indices in Romania through wavelet analysis*, **Economic Modelling**, 31(2): 151-159
- Andrieș A.M., Capraru B. (2013) *Impact of Financial Liberalization on Banking Sectors Performance from Central and Eastern European Countries*, **PLoS ONE** 8(3): e59686.
- Andrieș A.M. (2011) *The determinants of bank efficiency and productivity growth in the Central and Eastern European banking systems*, **Eastern European Economics**, 49(6): 39-60
- Andrieș A.M., Cocris V. (2010) *A Comparative Analysis of the Efficiency of Romanian Banks*, **Romanian Journal of Economic Forecasting**, 13(4): 54-75

Prezentări la conferințe și seminarii științifice (selecție)

- 2023 1st Elsevier Finance Conference; IMAEF 2023; FEBS 2023; ERMAS 2023; GEBA 2023
- 2022 University of Zurich; 37th Meeting of the European Economic Association EEA 2022; WEAI 2022; XXIV Applied Economics Meeting 2022, IMAEF 2022; FIBA 2022
- 2021 2021 Annual Congress of the European Economic Association; IFABS 2021 Oxford Conference; FEBS 2021; ICMAIF 2021; EEFS 2021; 2021 INFER Annual Conference; 11th Biennial Conference of the Czech Economic Society
- 2020 2020 FMA Annual Meeting; 2020 Virtual Annual Congress of the European Economic Association; Western Economic Association International Virtual 95rd Annual Conference
- 2019 7th Bordeaux Workshop in International Economics and Finance; 2019 FMA Annual Meeting; EFMA 2019 Annual Meeting; 34th Annual Congress of the European Economic Association; 2019 ASSA Annual Meeting; Academia Română - Filiala Iași
- 2018 FMA Annual Meeting; ERMAS; IBEFA Summer Conference; FIBA, Banca Națională a României; Academia Română - Institutul de Economie Mondială

- 2017 Universitatea Babes-Bolyai Cluj; ERMAS; Annual Conference of the Multinational Finance Society; Croatian National Bank; Eastern Finance Association Annual Meeting; Chicago Financial Institutions Conference
- 2016 Portsmouth-Fordham Conference on Banking & Finance; ERMAS; EuroConference; Romanian Financial Supervisory Authority; Eastern Finance Association Annual Meeting
- 2015 The 28th Australasian Finance and Banking Conference; The 30th Annual Congress of the European Economic Association, Second Yale Program on Financial Stability Annual Conference; SNB-BIS-CEPR-FRBD Conference; Midwest Finance Association Annual Meeting,
- 2014 Bank of Albania; Swiss National Bank; International Risk Management Conference
- 2013 Annual Australasian Finance and Banking Conference; IV World Finance Conference; International Risk Management Conference
- 2012 EuroConference; FMA European Conference, IFABS Conference
- 2011 EuroConference; EFMA Annual Conference
- 2010 "Tor Vergata" Conference on Money, Banking and Finance; EWG-EPA; Global Finance Conference

ABILITĂȚI

Cunoștințe PC: STATA, E-VIEWS, LIMDEP

Limbi străine: Engleza

Marius Alin Andrieș
Ministerul Finanțelor
B-dul Libertății, nr.16, sector 5,
București, cod 050706, România
marius.andries@mfinante.gov.ro

15 Februarie 2024

Către: Acționarii Fondul Proprietatea S.A.
Comitetul Reprezentanților
Strada Buzești, nr. 76-80, clădirea Premium Point, etajele 7-8, sector 1,
București, cod poștal 011017, România

Stimați acționari,

Prin prezenta scrisoare de intenție, doresc să îmi exprim intenția de a candida pentru poziția de Membru al Comitetului Reprezentanților Fondul Proprietatea S.A. În această scrisoare vă prezint motivele, punând accent pe pregătirea și experiența mea profesională, sintetizată în peste 18 ani de pregătire continuă.

În calitate de profesor universitar în domeniul Finanțe, cu activități de cercetare și predare la Universitatea Alexandru Ioan Cuza din Iași, am acumulat competențe și cunoștințe de specialitate în domenii precum intermediere financiară, management bancar, piețe financiare și guvernare corporativă. Ca cercetător științific la Institutul de Prognoză Economică din cadrul Institutului Național de Cercetări Economice al Academiei Române, am contribuit la dezvoltarea cunoștințelor în domeniul financiar și economic, având un impact semnificativ asupra modelelor de prognoză macroeconomice și a cercetărilor empirice.

În calitate de Secretar de Stat la Ministerul Finanțelor am coordonat activitatea unor direcții relevante domeniului de activitate a Fondului Proprietatea, astfel am dobândit o înțelegere profundă a politicilor financiar-fiscale, a managementului datoriei publice și a relațiilor financiare internaționale, experiență care poate oferi un suport de calitate în Comitetul Reprezentanților. În plus, experiența mea în calitate de Guvernator în instituții

financiare precum Banca Asiatică pentru Investiții în Infrastructură și Banca pentru Comerț și Dezvoltare a Mării Negre, reflectă gândirea mea strategică și abilitățile mele de comunicare eficientă. Alături de acestea, implicarea mea activă în Comitetul General al Comitetului Național pentru Supravegherea Macro prudențială evidențiază capacitatea mea de a colabora și de a conduce proiecte complexe în domeniul economic și financiar.


Aceste competențe se aliniază cu cerințele și nevoile specifice pentru funcția de membru în Comitetul Reprezentanților al Fondul Proprietatea SA. Sunt ferm convins că experiența mea extinsă și diversificată în domeniul financiar, atât academică, cât și practică în instituții de prestigiu din România și din străinătate este utilă în dezvoltarea Fondului Proprietatea, cu precădere în contextul actual caracterizat de necesitatea regândirii viitorului Fondului.

Sunt determinat să-mi aduc contribuția activă în cadrul Comitetului Reprezentanților Fondul Proprietatea SA și să promovez interesele Acționarilor într-un mod responsabil și orientat spre performanță.

Atașez prezentei CV-ul meu, rămânând la dispoziția dumneavoastră pentru eventuale informații suplimentare..

Cu deosebită considerație,

Andrieș Marius Alin



DORIN ALEXANDRU
BADEA

Questionnaire for candidates for Board members of Fondul Proprietatea:

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	<i>NO</i>	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	<i>NO</i>	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	<i>NO</i>	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	<i>NO</i>	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	<i>NO</i>	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart	<i>NO</i>	

from those corresponding to the quality of member of the Board)?

Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such significant shareholder or with a company controlled by it? **YES**

INDEPENDENT Non Executive Director role (Independent member of the Supervisory Board) at the Romanian Investment and Development Bank, controlled by the Romanian State/Ministry of Finance, since Nov 2023.

Have you had during the previous 3 years a business or professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship? **NO**

Have you been in the last three years the external or internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group? **NO**

Have you been a CEO/executive officer in another company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director? **NO**

Have you been a member of the Board for more than three mandates of four years each? **NO**

Do you have any family ties with a person in the situations referred to all points above? *NO*

Do you have more than 4 roles in your current activity (board / employee roles in Funds, companies, trusts or NGOs)? *NO*

Do you have any facts registered in your fiscal record? *YES*

*The fiscal record entry is related to a limited liability company declared fiscally inactive, although the company respected the requirements of the fiscal authority. The proof and documentation has been filed and the situation is expected to be cleared in the immediate future.
No fiscal debt or penalties.*

Have you ever been convicted of a criminal act? *NO*

Do you hold shares in Fondul Proprietatea? If the response is affirmative, please mention the details regarding your direct and indirect holdings. *YES*

Direct shareholding, 1000 shares

Name Dorin–Alexandru Badea

Date 23/Feb/2024

Signature



Dorin Alexandru Badea, CFA

Date of Birth: 30/08/1979 • Tel: +4 0727 721 547 • Email: d.a.badea@gmail.com

Profile Summary

Corporate intrapreneur with proven record of success in both executive and non-executive roles across situations ranging from startup to global groups, from entrepreneurial to state owned, from high performing to distressed. Solid background in capital markets, banking, infrastructure and energy sectors.

Good at crisis management and finding the best solution to difficult situations, building teams, inventing and growing new business, delivering value and revenues, getting things done.

Perseverant, caring and respectful with people, competent with numbers, honest with all partners and stakeholders.

Experience

TTS (Transport Trade Services) S.A. | Romania/CEE

Independent Member of the Board of Directors, 2021 – Present

TTS is an integrated freight forwarding company. The company is a significant port operator and the largest inland water freight carrier on the lower Danube. TTS is listed on the Bucharest Stock Exchange where it is a constituent of the main index and one of the best performing stocks.

BID Romania – Romanian Development and Investment Bank | Romania

Independent Member of the Supervisory Board, 2023 – Present

BID (Banca de Investitii si Dezvoltare) is the newly established development bank of Romania. The founding management team has the mission to deliver a fully functional development bank.

BVB – Bucharest Stock Exchange | Romania

Member of the Index Committee 2016 – Present

Independent Member of the consultative committee responsible for definition, management and monitoring of the local market indices.

Amber Infrastructure Group | Romania/CEE

Senior Investment Director, 2022 – 2024

Infrastructure investment opportunities origination and execution, across Energy, Digital and Transport sectors. General management of the team responsibilities. Establishing presence in Romania and developing the business in the region, with a focus on Bulgaria, Croatia, Hungary, Romania and Slovenia.

Amber Infrastructure Group, headquartered in London, UK, is a specialist international infrastructure investment manager <https://amberinfrastructure.com/>

EximBank | Romania

Executive Director, Capital Markets and Financial Institutions Division, 2014 – 2022

Building new business lines in the Financial Markets and Financial Institutions areas. Restructuring and organizing Treasury and ALM. Preparing, structuring and closing an M&A transaction. Significant contribution to the fast progress of the bank into a top 10 player (from 19th when I joined), growing balance-sheet and revenue across managed products and areas with double digit CAGRs. Member of the ALCO, the Credit Committee, the IT and Operations Committee.

Three Seas Initiative Investment Fund | Luxembourg

Member of the Board, 2019 – 2022

The first Infrastructure Investment Fund dedicated to the Region. General administration of the Fund, contracting advisors and service providers, promoting investment opportunities. Founding Board Member.



Atrium Capital | Romania

Co-Managing Partner 2013 – 2014

Coordinating the takeover of ATE Bank Romania, financial and operational due diligence. Strategic and financial planning for the acquired entity. Preparing the post-acquisition transformation of ATE Bank.

Unicredit Bank | Romania/CEE

Director, Markets – Corporate & Investment Banking Division 2008 – 2013

Leadership of one of the top performing Financial Markets teams in Romania. Developed new client segments, new products, new channels (digital & direct). Membership in key management committees and project teams, locally and internationally. Re-opening of the local corporate bond market with the largest transaction post 2008. Significantly increased revenues and P&L. Crisis management.

Bancpost (part of EFG International Group) | Romania

Dealer/Senior Dealer/Director, Treasury and Capital Markets Division 2001 – 2008

Contributed to the strategic turnaround of the bank. Increased revenues and P&L with CAGR>20%.

Citibank | Romania

Intern, Financial Markets Division 2000

Other Activities

CFA Society | Romania

Volunteer and Board Member, Past President, 2010 – Present

The leading global professional organization for the investment and capital markets. Promoting financial education, financial independence (Generation I project), capital markets development, fintech, highest ethical standards.

Romanian Banking Institute | Romania

Guest Lecturer 2014 – Present

Financial Instruments and Capital Markets.

Marshall Goldsmith Stakeholder Centered Coaching

Certified Coach, 2016 – Present

Regular conferences / media comments and appearances

Capital Markets, Regulation, Financial Education, Fintech, Infrastructure, Energy

Languages

Romanian – native, English – advanced, French and Italian – conversational

Education

Academy of Economic Studies Bucharest – Finance and Banking Department

University Degree, 2002

CFA Institute

CFA Charter, 2005

Global Association of Risk Professionals (GARP)

ERP – Energy Risk Professional Charter, 2013

Erudio Romania

Organizational Leadership Program, 2010

UniManagement – Unicredit Executive Development Program

Business Administration, Management, Leadership, Change Management, 2009 – 2011

Marshall Goldsmith Stakeholder Centered Coaching

Certified as Executive Coach, 2016

Dear Shareholders,

Certainly, you are considering carefully the significant challenges and opportunities relating to the current situation of Fondul Proprietatea.

The successful listing of Hidroelectrica had a massive impact on the Fund's NAV & Market Cap, leading to very important questions regarding future strategy and its implementation. This was challenging to begin with, as FP is a relatively unique type of fund with its property restitution role reflected in its structure.

The Board of Nominees plays a fundamental role in this situation, as the Fund has to deal with significant complexity under tighter conditions, and travel uncharted territory. With these in mind I am submitting my candidacy for membership in the Board of Nominees of Fondul Proprietatea.

I do not bring a ready-made solution, rather I believe it is important that the Fund and the shareholders consider potential strategic alternatives carefully, with the support of world class qualified consultants. I think I can add value in such a process and support decision making with the best interest of the Fund in mind, contributing to the continuation of a success story.

I have 24 years of professional experience always acting in Romania and the CEE Region. My background includes banking, capital markets and advisory. I also have experience as Independent Non-Executive Director, including in Boards of companies listed on the Bucharest Stock Exchange. I sat before or sit currently on Board Committees, including Nomination and Remuneration/Audit/Risk Management. I have an even longer history with executive committees (ALCOs/Investment/Credit Committees).

I have been exposed to significant complexity in my career, having worked in entities of all shapes and sizes, ranging from some of the largest in their markets, to medium-sized players and even a small start-up bank, from international corporations, to a local entrepreneurial bank, and to state-owned companies. I have delivered results in all situations.

Also, in what regards strategic positioning and challenges, I have been involved in securing continuing success for well-established market leaders, in transformation projects, in start-up ventures and in managing significant crisis situations.

I have international experience in the Fund Management industry, and from various roles, having been active both as fund director, as well as investment manager. This includes dealing with situations similar to some of the important challenges faced by Fondul Proprietatea today. I have experienced firsthand the importance of dealing with challenges promptly and decisively, of always considering the interest of the company/fund before any other, and of acting with care and diligence at all times.

I have successfully navigated before complex situations involving public and private sector stakeholders, and I have a good knowledge of the applicable legislation.

I have made contributions to the development of local financial markets, both in my professional activity and within CFA Romania where I am honoured to serve as a volunteer.

I consider that I meet all the requirements regarding education, reputation, knowledge, skills and professional experience for exercising this role. I have the ability to exercise my responsibilities with honesty, integrity and independent thinking, and I can allocate sufficient time for the Fund.

I look forward to the opportunity to discuss my candidacy all interested shareholders.

In closing, please accept the expression of my highest consideration,

A handwritten signature in black ink, consisting of several overlapping loops and a long horizontal stroke extending to the right.

Dorin Alexandru Badea

RALUCA ANA-
MARIA NICOLESCU

Questionnaire for candidates for Board members of Fondul Proprietatea:

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	<i>NO</i>	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	<i>NO</i>	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	<i>NO</i>	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	<i>NO</i>	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	<i>NO</i>	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	<i>NO</i>	
Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such	<i>NO</i>	

significant shareholder or with a company controlled by it?		
Have you had during the previous 3 years a business or professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship?	<i>NO</i>	
Have you been in the last three years the external or internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group?	<i>NO</i>	
Have you been a CEO/executive officer in another company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director?	<i>NO</i>	
Have you been a member of the Board for more than three mandates of four years each?	<i>NO</i>	
Do you have any family ties with a person in the situations referred to all points above?	<i>NO</i>	
Do you have more than 4 roles in your current activity (board / employee roles in Funds, companies, trusts or NGOs)?	<i>NO</i>	
Do you have any facts registered in your fiscal record?	<i>NO</i>	
Have you ever been convicted of a criminal act?	<i>NO</i>	
Do you hold shares in Fondul Proprietatea? If the response is affirmative, please mention the details regarding your direct and indirect holdings.	<i>NO</i>	

Name: Raluca Ana-Maria Nicolescu Signature _____

Date: 22/02/2024



CURRICULUM VITAE RALUCA NICOLESCU

I. Informații personale

Numele și prenumele	RALUCA ANA-MARIA NICOLESCU
Data nașterii	27 martie 1972
Locul nașterii	Buzău, Romania
Naționalitatea	Română
Orașul și țara de domiciliu	București, România

II. Educație și calificări

Denumirea instituției	Denumirea cursului / specializării (dacă este cazul)	Durata / calificarea obținută (anul)	Diplome/ certificate
Universitatea Politehnica Bucuresti	Facultatea de Electrotehnică	1990-1995	Diplomă de licență. Inginer.
Open University Business School	Management Financiar	ian-dec 1999	Certificat Profesional în Management
CFA Institute	Analiză Financiară și Investiții	2000-2003	Analist Financiar Profesional/ Chartered Financial Analyst
International Capital Market Association (ICMA) și University of Reading	Investitii cu venit fix și produse derivate	2011	Certificat profesional în instrumente cu venit fix
Wharton School, University of Pennsylvania I	Management Executiv	noiembrie 2017	Certificat în management
University of Cambridge Institute for Sustainability Leadership	Finanțare sustenabilă	aprilie -iunie 2020	Certificat în finanțare sustenabilă
INSEAD	Strategia in era transformării Digitale	oct-dec 2021	Certificat
University of Cambridge Institute for Sustainability Leadership	Programul în afaceri și sustenabilitate al Prințului de of Wales's	Noiembrie 2023	Certificat

III. Experiență profesională în funcții executive

Funcția deținută și Organizația	Durata (II/aaaa)	Descrierea activităților, cum ar fi: Domenii de interes/ Sarcini și atribuții/ Nr. persoane aflate direct sau indirect în subordine
Banca de Investiții și Dezvoltare S.A.: <ul style="list-style-type: none"> Vicepreședinte aria financiar (CFO) 	11/2023 - prezent	<ul style="list-style-type: none"> Coordonarea activităților financiar și contabilitate, strategie și sustenabilitate (ESG), planificare financiară, trezorerie, finanțare și relația cu investitorii, furnizorii de finanțare, autorități de management fonduri europene.
Raiffeisen Bank România S.A.: <ul style="list-style-type: none"> Director Executiv Segment IMM 	12/2018 - 11/2023	<ul style="list-style-type: none"> Dezvoltarea și implementarea strategiei băncii pe segmentul IMM, inclusiv a strategiei digitale; coordonarea echipelor mixte (IT/business) responsabile de dezvoltarea aplicațiilor digitale de plăți, tranzacții și creditare dedicate segmentului; coordonarea strategiei băncii pe produsele de acceptare la plată, e-commerce și carduri de business.
Raiffeisen Bank România S.A.: <ul style="list-style-type: none"> Director Executiv Managementul Bilanțului și Portofoliului (Trezorerie) 	05/2008 - 11/2018	<ul style="list-style-type: none"> Administrarea bilanțului băncii cu scopul optimizării utilizării capitalului, prin tranzacții de securitizare, securitizare sintetică, instrumente de protecție; administrarea poziției de lichiditate, a expunerii la riscul de dobândă, a riscului valutar; managementul portofoliilor de lichiditate și investiții.
Raiffeisen Bank România S.A.: <ul style="list-style-type: none"> Director Analiză Financiară și Rating 	09/2004 - 04/2008	<ul style="list-style-type: none"> Înființarea departamentului de analiză financiară și rating, coordonarea procesului de centralizare a activității de analiză pentru entitățile non-retail (companii mari, institutii financiare, municipalități).
Raiffeisen Bank România S.A.: <ul style="list-style-type: none"> Manager Departament Produse Creditare Energie si Gaze/ Analist de credit 	10/2001 - 03/2004	<ul style="list-style-type: none"> Structurarea produselor de creditare pentru companiile mari din sectorul de energie și gaze
DEMIR Group (banca comerciala si societatea de investiții) <ul style="list-style-type: none"> Analist de credit/ analist de investiții 	12/1998 – 09/2001	<ul style="list-style-type: none"> Structurarea produselor de creditare, analiza financiară și evaluarea riscurilor aferente expunerilor de credit; rapoarte de analiză a companiilor listate pe Bursa de Valori București, rapoarte macroeconomice
BANCOREX S.A. (Banca Română de Comerț Exterior) <ul style="list-style-type: none"> Ofițer bancar 	01/1997 – 11/1998	<ul style="list-style-type: none"> Servicii de custodie globală/ coordonarea activității birourilor externe ale băncii
Ministerul Comerțului / Centrul pentru Comerț Exterior <ul style="list-style-type: none"> Analist 	10/1995 0 12/1996	<ul style="list-style-type: none"> Studii de piață externă legate de procesul de (pre)aderare a României la Uniunea Europeană

IV. Experiență profesională în poziții neexecutive & experiența în Boarduri

Funcția neexecutivă și organizația	Durata (II/aaaa)	Domenii de interes	Funcții în diverse comitete și durata mandatului, dacă este cazul (II/aaaa)
<p>Administrația Română a Serviciilor de Trafic Aerian ROMATSA R.A</p> <p>Membru Independent și Neexecutiv în Consiliul de Administrație</p>	03/2021 – 09/2021	<ul style="list-style-type: none"> Monitorizarea și evaluarea performanței directorilor executivi, a eficacității practicilor de guvernanță corporativă a regiei, aprobarea planului de administrare, asigurarea integrității sistemelor de raportare contabilă și financiară, a sistemului de control intern și managerial. 	

V. Poziții deținute în instituții non-profit

Poziții deținute (remunerate sau neremunerate) și organizația	Durata (II/aaaa)	Descrierea activităților
<p>CFA Institute</p> <p>Membru</p>	09/2003 – până în prezent	Activități de voluntariat în stabilirea standardelor pentru examenele de nivel I și II, precum și în evaluarea examenelor de nivel III
<p>CFA România</p> <p>Membru</p>	09/2003 – până în prezent	
<p>Asociația Administratorilor Independenți</p> <p>Membru</p>	01/2023 – până în prezent	

Letter of Intent

Raluca Nicolescu,
Bucharest, Romania

To: Shareholders of Fondul Proprietatea

Dear Shareholders,

I am a seasoned professional with a rich 26-year tenure in the financial sector, where I have assumed key roles that refined my expertise in the areas of risk management, investments, and portfolio management, alongside a comprehensive understanding of the Romanian business landscape. This journey has granted me a diversified perspective, vital for navigating the complexities of the financial world.

My career has provided me with a deep understanding of Romanian economic dynamics, having been engaged in various sectors from treasury and financing structures to risk management, and from partnering with large corporations to supporting innovative start-ups.

My application for the position of Member of Board of Nominees is driven by a desire to bring my expertise in supporting the Fund Manager to make strategic decisions that enhance both economic and social outcomes. I believe in the power of collaboration, strategic thinking, and innovation to unlock new paths for Romania's sustainable growth and to increase the value for the Fund's shareholders.

Fondul Proprietatea plays a pivotal role as a catalyst in Romania's sustainable and inclusive growth and transformation. With its substantial resources and robust governance, the Fund is uniquely positioned to mobilize the necessary capital to invigorate the strategic sectors of the economy, thereby contributing to our country's long-term prosperity.

My dedication to learning, integrity, and responsibility has been the guiding principle throughout my professional journey. I am eager to contribute significantly towards achieving the Fund's objectives, upholding these principles, and supporting strategic initiatives that will shape Romania's economic future while providing long term consistent value for the shareholders.

Thank you for considering my application. It would be an honour to participate to the realization of Fondul Proprietatea's vision and objectives as a Member of the Board of Nominees.

I am appealing for your support, assured of my ability to deliver substantial contributions to the decision-making processes, grasp future opportunities effectively, and bolster the Fund's strategic position across both the local and regional financial and business landscapes.

Sincerely,

Raluca Nicolescu

DANIELA
NEMOIANU

Questionnaire for candidates for Board members of Fondul Proprietatea:

Question	Response	Please provide details if the response is Yes
Have you been the CEO/executive officer/senior employee of the Fund, of a company controlled by the Fund, or a similar position for the previous five years?	No	
Have you been the CEO/executive officer/senior employee of the Fund Manager or of a company from the Fund Manager's group, or a similar position for the previous five years?	No	
Have you been a director, employee, or professional adviser of or to other investment companies or Funds that are managed by the same alternative investment fund manager as the alternative investment fund manager of the Fund, or managed by any other company in the same group as the alternative investment fund manager of the Fund?	No	
Have you been an employee of the Fund, of a company controlled by the Fund, or of the Fund Manager of a company from the Fund Manager's group for the previous five (5) years?	No	
Do you hold any cross-directorships or significant links with other CEO/executive officer/senior employee of the Fund Manager of a company from Fund Manager group through involvement in other companies or bodies?	No	
Have you received any remuneration or other advantages from the Fund or from a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group for the previous five (5) years (apart from those corresponding to the quality of member of the Board)?	No	

Have you been an employee of, or have you had any relationship, during the previous year, with a significant shareholder of the Fund, controlling more than 10% of voting rights applicable to the last quorum of the GSM, with a director, employee, or professional adviser of such significant shareholder or with a company controlled by it?	No	
Have you had during the previous 3 years a business or professional substantial relationship with the Fund or with a company controlled by the Fund, or of the Fund Manager of a company from Fund Manager group, either directly or as a customer, partner, shareholder, member of the Board/ Director, CEO/executive officer or employee of a company having such a relationship?	No	
Have you been in the last three years the external or internal auditor or a partner or salaried associate of the current external financial or internal auditor of the Fund or a company controlled by it, or of the Fund Manager of a company from Fund Manager group?	No	
Have you been a CEO/executive officer in another company where another CEO/executive officer of the Fund or of the Fund Manager of a company from Fund Manager group is a non-executive director?	No	
Have you been a member of the Board for more than three mandates of four years each?	No	
Do you have any family ties with a person in the situations referred to all points above?	No	
Do you have more than 4 roles in your current activity (board / employee roles in Funds, companies, trusts or NGOs)?	Yes	<i>2 non-executive independent corporate mandates (BCR and Holde Agri), 3 non-executive mandates NGOs (Amcham</i>

		<i>Romania, Teach for Romania and ReThink Romania)-see cv</i>
Do you have any facts registered in your fiscal record?	No	
Have you ever been convicted of a criminal act?	No	
Do you hold shares in Fondul Proprietatea? If the response is affirmative, please mention the details regarding your direct and indirect holdings.	Yes	<i>10.000 shares</i>

Name Daniela Nemoianu

Date 23.02.2024

Signature



CURRICULUM VITAE

- 1 **Name:** Nemoianu
 2 **First name:** Daniela
 3 **Nationality:** Romanian
 4 **Professional experience:**

<i>Period</i>	July 2019 – ongoing
<i>Place</i>	Bucharest, Romania
<i>Company</i>	Banca Comerciala Romana (financial group)
<i>Position</i>	Independent non-executive member of the BCR Supervisory Board Chair of the Audit Committee
<i>Period</i>	December 2022 – ongoing
<i>Place</i>	Bucharest, Romania
<i>Company</i>	Holde Agri Invest S.A. (agri-company listed on Aero)
<i>Position</i>	Independent non-executive member of the Board of Directors
<i>Period</i>	August 2016 – ongoing
<i>Place</i>	Bucharest, Romania
<i>Company</i>	Nemoianu Consulting law firm specialized in business and tax law, risk management, regulatory&compliance, EU Funds and public sector projects
<i>Position</i>	Managing Partner
<i>Period</i>	July 1996 – July 2016
<i>Place</i>	Bucharest, Romania
<i>Company</i>	KPMG in Romania
<i>Management Positions</i>	KPMG Central Eastern Europe Partner (2006-2016) KPMG Executive Partner (2010–2016), member of the KPMG Executive Committee Head of Markets (2015-2016) Head of Advisory (2008-2010) Risk management partner, KPMG Romania (2008–2015) Head of Risk Advisory (2007-2008) KPMG Legal Law firm – Managing Partner (2004-2016) Chair of the KPMG Central and Eastern Europe Supervisory Board (2009–2016) KPMG Romania practice protection officer and legal counsel (2000-2016) Tax&Legal Director (2002–2006), Tax&Legal Manager (2000-2002), Lawyer (1996-2000)

5 Education:

<i>Institution</i>	Romanian Business Law Institute, 1998
<i>Degree:</i>	LL.Master Business and EU Law

<i>Institution</i>	Romanian Institute of Magistrates, 1996
<i>Degree:</i>	Magistrate, Ministry of Justice

<i>Institution</i>	Law School, Bucharest University, 1995
<i>Degree:</i>	LL.B Law

6 Membership in professional associations:

- Attorney at Law, Member of the Romanian Bar Association

7 Language capabilities: (1 = weak, 5 = strong)

	Reading	Speaking	Writing
Romanian	5	5	5
English	5	5	5
French	5	4	4

8 Other capabilities:

- Certified Expert Public Procurement
- Certified Expert PPP and EU Funds
- Certified Project Manager
- Certified Trainer
- Certified English translator
- Computer literacy

9 Professional experience: 28 years

10 Main qualifications:

- **Industries:** financial services, capital markets, infrastructure and major projects, public sector&EU Funds.
- **Service lines:** regulatory and compliance, corporate governance, management consulting, risk management, corporate finance, legal and tax.
- Specialised in major projects advisory, M&A, transactions and restructuring, and corporate governance.
- Experience in over 300 transactions, some of the projects being performed in the frame of cross border acquisitions, major privatization deals and governmental projects.
- Principal regulatory and business advisor for a large number of key international investors.
- Key speaker and trainer at conferences, seminars, roundtables on topics such as Infrastructure, PPP, M&A, EU funds, corporate governance, capital markets and private equity, legal and tax topics.
- Experienced advisor covering areas such as capital markets, corporate governance of listed companies, as well as advice on share capital increases, minority shareholders' rights, IPOs, delistings. She has also assisted various issuers and foreign investors acting as major shareholders in public entities, listed on the Romanian capital markets.

11 Training programs (selection):

<i>Country</i>	<i>Programs</i>
US	2023 March-May – Harvard Business School, Sustainable Investment, online
Romania	May-November 2020, Henley Business School Envisia, Postgraduate Certificate in Board Practice and Directorship, online and resident training
France	2012/2013 - INSEAD, leadership program on strategy, value creation and innovation
UK	2010 – International Faculty of Finance, Project Finance Course online
US	2009 - Harvard Business School, leadership course, Leading Professional Firms
EU locations	trainings on M&A, Transaction Services, Financial services, Valuation, Advanced International Tax, Lean Six Sigma, Best value in public procurement, Advisory, Major Projects Infrastructure, PPP, FIDIC, Markets, Sales and marketing, Negotiation, Conflict resolution, Contracts, Management tools, Ethics & Independence, Risk management, AML, Data privacy, Key accounts management, Media, Soft skills, Train the trainer

12 Other pro-bono positions:

- President (2015-2016), VicePresident (2018-2019) and member of the Board of Directors (2014-2020, 2023-ongoing) of the **American Chamber of Commerce (AmCham)**
- Chair of the AmCham EU Funds and Public Procurement Committee (2023-ongoing)
- **Teach for Romania**, an international organization dedicated to education, Chair of the Board (2017-2023), member of the Board (2017-ongoing)
- Co-Chair of the **US Overseas Security Advisory Council at the US Embassy** in Romania (2013-ongoing)
- **ReThink Romania**, member of the Board of Directors, a think tank (2021- ongoing)
- Professor Associate at the **Bucharest University, Law Faculty**, Tax Master Program (2015-2017)
- Member of the **Professional Women Network Romania** association
- Member of the **Independent Directors Association**

13 Publications: Articles in business and juridical publications, key note speaker at various conferences and public events, media presence

Date: 22.02.2024

Signature



LETTER OF INTENT

22.02.2024

Ref:

Application for a Member position in the Board of Nominees of Fondul Proprietatea SA

To: Fondul Proprietatea SA
Bucharest, sector 1, code 011017
76-80 Buzesti street, 7th floor

Dear Sirs,

I am writing to express my interest in the open position in the Board of Nominees. Over the past 27 years, I have amassed a wealth of experience in corporate governance, risk management, regulatory and compliance, advisory and financial services, including capital markets, while advising private and state owned companies or acting as a Board member. Through these endeavors, I have developed a keen understanding of strategic planning, governance, financial management, and stakeholder engagement, all of which I believe are vital for effective Board leadership, optimising shareholder value and generating a positive impact within communities.

I am enthusiastic about the opportunity to collaborate with fellow Board members, leveraging our collective expertise to support best practices and enhance the Fondul Proprietatea's impact on the market, as well as its strategic evolution.

As a Board member, I am committed to upholding the highest standards of integrity, transparency, and accountability. I am dedicated to actively participating in Board meetings, contributing constructive insights, and supporting a pro-active oversight on the key areas of activities of the Fund Manager and the companies in the portfolio, as well as the implementation of strategic initiatives that align the shareholders' current and long term goals.

Furthermore, I recognize the paramount importance of representing shareholders' rights and interests. I am committed to ensuring that decisions made by the Fund Manager prioritize maximizing returns and enhancing value for our shareholders, while also maintaining a pragmatic focus on good governance, thorough compliance, risk mitigation and long-term sustainable and ethical practices.

In conclusion, I am genuinely excited about the prospect of serving on the Board of Nominees. I am confident that my background, skills, integrity and expertise will enable me to make meaningful contributions to the next stage of Fondul Proprietatea activity.

Thank you for considering my application.

Yours sincerely,
Daniela Nemoianu

